

THE COMMISSIONERS OF LEONARDTOWN RECOMMENDED BUDGET DOCUMENT FISCAL YEAR 2016

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BUDGET MESSAGE OF THE COMMISSIONERS OF LEONARDTOWN

The following budget message is provided to assist you in your review of the Fiscal Year 2016 Recommended Budget.

THE BUDGET PROCESS

The budget process begins with the Mayor's proposed budget being submitted to the Town Council for review. As provided by the Town Charter, the proposed budget shall be submitted to the Council by May 20 of each fiscal year. During a series of budget worksessions that follow, the Town Council and Mayor work to refine the budget into a document that the governing body feels reflects the direction that the Town should take in the coming fiscal year.

Prior to adoption of the budget, the Council holds a public hearing to receive comments from the citizens of Leonardtown. After the public hearing, the Council adopts the recommended budget, by ordinance, with or without amendment. Adoption of the budget also serves as the authorization for the tax levy for the upcoming fiscal year.

BUDGET COMMENTARY

The Town government operates by utilizing several different funds. These funds are used to segregate resources related to specific activities.

The General Fund includes the day-to-day activities of the Town such as community development, planning and zoning, public works, public safety, recreation and parks, administration and other general government activities. Revenues to finance these activities come from property tax, income tax, state shared revenues, permits and fees and a number of other miscellaneous revenue sources.

The Enterprise Fund includes the operation and maintenance of water and sewer facilities and the collection of trash and recyclables for the citizens and businesses of Leonardtown. User service charges finance the daily operation and maintenance of these activities. Water and sewer capacity allocation charges and impact fees are collected on new buildings to pay for major facility repairs and/or improvements.

General Fund

Real estate property tax is the largest revenue source in the FY2016 budget. It represents almost 42% of operating revenue. The budgeted amount of \$550,000 is 4.4% higher than the FY2015 actual property tax revenue of \$526,813. This is a direct result of the new residential construction that continues at Leonard's Grant and Clark's Rest. This budget maintains the existing tax rate of \$.1266 per \$100 of assessed value.

The second largest revenue source is income tax, which represents 34.6% of operating revenue and is budgeted 6.7% higher than FY2014 actual income tax revenue. Residential development continues to add population to Leonardtown, so it is reasonable to assume that this revenue source should grow in the coming years. It is very important that Leonardtown residents properly file their annual Maryland income tax returns to ensure the local share of income tax is remitted to the town government.

The next largest revenue source is highway user revenue. Part of this revenue source (\$31,387) is recurring in nature and based on a revenue sharing formula administered by the State Highway Administration. The remainder (\$84,120) is considered a supplemental appropriation and is not guaranteed to recur each year. Just between FY2010 and FY2013, the reduction in this revenue source for Leonardtown totaled over \$375,000. Those monies were kept by the State to fund its budget deficits. In recent years, the Mayor and Council authorized supplemental funds to compensate for this reduction in state funding, but this budget does not continue that practice. If the state does not permanently restore the previous level of local funding, the Town will likely be faced with difficult budget choices in order to maintain the ever increasing number of road miles in Town.

Total General Fund expenses are \$1,345,030 which includes \$64,459 to pay for one time capital items. The balance of \$1,280,571 is appropriated for recurring operating expenses and represents a 4.61% increase over the FY2015 operating budget of \$1,224,155. This increase is largely the result of increased personnel expenses. A professional compensation study was completed, and the recommendations for employees are reflected in this budget. Although the town continues to grow at a fast pace, the only personnel addition to the general fund is for a new Arts and Entertainment Coordinator. This position is funded at 15% of a regular work week.

For many years, the Council met its goal of adopting budgets that maintained a reserve of at least 6 months (50%) of operating expenses in the general fund's *unassigned fund balance*. There is no nationally uniform standard regarding the appropriate level of unassigned fund balance that should be maintained by a local government, so each year the Mayor and Council re-examine the fund balance during the budget cycle. For the last few years, this goal was not met as the Council dealt with shrinking highway user revenue and the need to complete some important capital projects. After discussion during this budget cycle, the Mayor and Council have agreed to modify the fund balance goal to 40%. This FY2016 recommended budget falls slightly below that goal at 37.5%, but is projected to rise to 40% over the next two years.

FY2016 BUDGET MESSAGE PAGE 3

Enterprise Fund

Wastewater System

The purpose of this department is to operate, maintain, and repair the wastewater treatment plant, the sewage collection system, and all sewer pump stations to ensure adequate collection and treatment of the Town's wastewater. Due to the fact that the St. Mary's Metropolitan Commission (Metcom) serves certain customers through the Town's treatment facility, Metcom funds its proportionate share of operating and maintenance expenses for the wastewater treatment plant. This arrangement requires separate accounting of the treatment plant expenses from the collection/conveyance system expenses. The FY2016 recommended budgets for the wastewater treatment plant and collection system combine for a 3% increase over the FY2015 approved budgets. A significant portion of this increase results from the addition of a new employee that will work primarily at the WWTP. The new ENR treatment process will be much more labor intensive, so this new employee will be hired and trained during the course of construction in order to be ready when the new process goes online. A 10% repair and replacement reserve is also fully funded. The facility upgrade will include far more pieces of equipment than the current process requires. It is prudent to recognize that equipment has a certain life cycle and set aside funds each year to replace aging equipment in the future. Although service charges will only increase 2%, the continued residential growth will generate the additional revenue needed to fund this increase in expenses.

The only sewer related project in the capital projects budget is the ENR upgrade of the wastewater treatment plant. Construction should begin in the summer of 2015. The ENR treatment component of this project is a state mandate and will be funded by a grant from the Maryland Department of the Environment. The balance of the project will be funded with existing capital reserves and a low interest loan from the Maryland Water Quality Financing Administration. The annual debt payments will be funded by impact fees as they are collected from new customers.

Water System

The Town currently operates and maintains two elevated storage tanks, one primary and two backup pumping wells and 13.8 miles of distribution lines. The sound operation and maintenance of Leonardtown's water supply system contributes to above average marks from the Insurance Services Office (ISO). Certain insurance companies use ISO evaluations when calculating property insurance premiums. The recommended FY2016 budget for the water system is 3.1% lower than the FY2015 approved budget. Since the residential rate structure was modified in 2011 from flat to consumption based billing, there has been no appreciable change in customer habits toward conservation until this current fiscal year. Accordingly, revenue estimates for FY2016 reflect this change. Despite this revenue reduction, the operating expenditures and a 10% repair and replacement reserve are fully funded. The line item for contingency was reduced in order to create a balanced budget. The contingency funding remains high enough to waive the

2% mandatory water service charge increase as dictated by Ordinance Number 82. As in prior years, if contingency funding is not needed during FY2016, it will be set aside to fund future repairs or improvements.

Several water system capital projects will be necessary in the next few years. Construction of a new water main on Route 5 south from Hollywood Road has been moved to the top of the list to coincide with the new Hamptons residential project. This project is necessary to improve fire flow and continuity of service on the south and east sides of Leonardtown. It would be prudent to execute this project simultaneously with the utility work required by the Hamptons project if it will generate cost savings for the Town. Construction of a new well has been moved to FY2018 as there has not yet been enough water demand to warrant this project. Two backup wells are still available which can be used in an emergency. Likewise, construction of a new water tower has been moved to FY20.

Trash Collection

As required by Town ordinance, the Town provides trash and recycling collection for the citizens and businesses in Leonardtown. Effective July 1, 2014, Affordable Refuse and Recycling was the successful bidder on the Town's trash and recycling contract. That contract resulted in a significant reduction to the service charges paid by customers. The FY2015 budget was approved prior to the contract award and did not reflect the reduction in customer charges that were effective July 1, 2014. The FY2016 budget does so and holds customer services charges steady at their current rates. The initial contract term is for five years, ending June 30, 2019. Two contract extensions for two years each are available for a maximum contract period of nine years.

SUMMARY

As this community continues to grow, the Mayor and Council constantly reevaluate the priorities and goals that they believe chart a course for Leonardtown to be the best small town for its residents and businesses. This budget is mindful of the fact that many residents and businesses continue to suffer economically. The slow recovery continues to wreak havoc on the budgets of many jurisdictions across the country, but careful planning and budgeting for many years has allowed Leonardtown to weather the storm. This recommended FY2016 budget maintains the same level of core services as FY2015.

Continued residential growth will bring additional challenges, but should also serve to broaden the fiscal base upon which future budgets are developed.

As new challenges arise, fiscal or otherwise, The Mayor and Town Council shall endeavor to maintain Leonardtown as an exceptional place to live, work and play.

THE COMMISSIONERS OF LEONARDTOWN BUDGET SUMMARY

REVENUE VS EXPENSES FISCAL YEAR JULY 1, 2015 - JUNE 30, 2016

	FY16 RECOMMENDED	FY15 APPROVED/ AMENDED	FY14 ACTUAL
GENERAL FUND			
REVENUE AND OTHER FINANCING SOURCES	\$1,345,030	\$1,382,900	\$1,314,028
EXPENSES GENERAL GOVERNMENT COMMUNITY DEVELOPMENT PLANNING AND ZONING PUBLIC SAFETY PUBLIC WORKS RECREATION AND PARKS TRANSFERS TO OTHER FUNDS	\$519,621 \$155,544 \$105,498 \$76,691 \$361,505 \$96,171 \$30,000	\$505,881 \$135,669 \$81,903 \$68,994 \$331,931 \$109,247 \$149,275	\$472,261 \$171,752 \$84,315 \$64,958 \$341,773 \$144,722
TOTAL EXPENSES AND TRANSFERS TO OTHER FUNDS	\$1,345,030	_\$1,382,900_	\$1,279,781
SEWER SYSTEM REVENUE EXPENSES WASTEWATER TREATMENT PLANT COLLECTION SYSTEM TOTAL SEWER EXPENSES	\$966,568 \$818,738 \$147,830 \$966,568	\$938,370 \$766,106 \$172,264 \$938,370	\$897,917 \$599,482 \$103,471 \$702,953
WATER SYSTEM			
REVENUE	\$462,625	\$477,550	\$447,609
EXPENSES	\$462,625	\$477,550	\$285,034
WASTE DISPOSAL			
REVENUE	\$572,635	\$781,500	\$769,931
EXPENSES	\$572,635	\$781,500	\$768,100

THE COMMISSIONERS OF LEONARDTOWN GENERAL FUND REVENUES FISCAL YEAR JULY 1, 2015 - JUNE 30, 2016

	FY16 RECOMMENDED	FY15 APPROVED/ AMENDED	FY14 ACTUAL
TAXES - LOCAL PROPERTY			
REAL ESTATE FULL YEAR AND HALF YEAR			
(\$0.1266/\$100 TAX RATE)	\$550,000	\$523,000	\$519,908
PUBLIC UTILITIES	\$19,000	\$34,250	\$15,966
PENALTIES AND INTEREST	\$2,500	\$5,000	\$3,376
DISCOUNT ON TAXES	(\$2,500)	(\$2,500)	(\$2,329)
OTHER DEDUCTIONS	<u> </u>	<u>\$0</u>	\$0
TOTAL - LOCAL PROPERTY TAXES	\$569,000	\$559,750	\$536,921
TAXES - OTHER LOCAL			
INCOME TAX	\$455,000	\$440,000	\$426,568
ADMISSIONS AND AMUSEMENT TAX	\$2,500	\$5,000	\$5,451
TOTAL - LOCAL OTHER TAXES	\$457,500	\$445,000	\$432,019
TAXES - STATE SHARED			
HIGHWAY USER REVENUE	\$115,507	\$102,151	\$83,066
TOTAL - STATE SHARED TAXES	\$115,507	\$102,151	\$83,066
LICENSES AND PERMITS	***	**	***
BEER, WINE AND LIQUOR LICENSE	\$10,500	\$9,255	\$10,564
TRADERS LICENSE	\$13,500	\$15,000	\$13,231
BUILDING, OCCUPANCY	¢24.250	¢26.050	¢1E 1E2
AND SIGN PERMITS CATV FRANCHISE FEE	\$24,250 \$35,000	\$26,950 \$30,500	\$15,152 \$32,103
CATV FRANCHISE FEE	\$33,000	φ30,300	φ32,103
TOTAL - LICENSES AND PERMITS	\$83,250	\$81,705	\$71,050
INTERGOVERNMENTAL REVENUES			
COUNTY PAYMENTS IN LIEU OF TAXES	\$42,973	\$49,811	\$50,471
ACCOMMODATION TAX	\$18,000	\$18,250	\$18,000
LAW ENFORCEMENT GRANTS	\$11,500	\$11,408	\$11,109
OTHER GRANTS	\$0	\$0	\$0
			
TOTAL - INTERGOVERNMENTAL REVENUES	\$72,473	\$79,469	\$79,580
CHARGES FOR SERVICES			
ZONING AND SUBDIVISION FEES	\$1,500	\$1,500	\$1,550
TOTAL - CHARGES FOR SERVICES	\$1,500	\$1,500	\$1,550
MISCELLANEOUS REVENUE			
INTEREST	\$4,000	\$3,000	\$4,460
RESTRICTED GRANTS	\$1,800	\$1,250	\$80,425
OTHER INCOME	\$10,000	\$10,000	\$24,957
TOTAL - MISCELLANEOUS INCOME	\$15,800	\$14,250	\$109,842
OTHER FINANCING SOURCES			
APPROPRIATION OF PRIOR YEAR			
FUND BALANCE	\$30,000	\$99,075	<u>\$0</u>
TOTAL - OTHER FINANCING SOURCES	\$30,000	\$99,075	\$0
TOTAL GENERAL FUND REVENUE AND			
OTHER FINANCING SOURCES	\$1,345,030	\$1,382,900	\$1,314,028

THE COMMISSIONERS OF LEONARDTOWN GENERAL FUND EXPENSES FISCAL YEAR JULY 1, 2015 - JUNE 30, 2016

	FY16 RECOMMENDED	FY15 APPROVED/ AMENDED	FY14 ACTUAL
GENERAL GOVERNMENT EXPENSES			
SALARIES	\$183,427	\$175,451	\$164,273
PAYROLL TAXES AND BENEFITS	\$36,377	\$40,307	\$38,480
LEGAL COUNSEL	\$10,000	\$10,000	\$2,635
ACCOUNTING SERVICE OTHER PROFESSIONAL SERVICES	\$21,000 \$24,505	\$19,215 \$17,805	\$18,300 \$33,544
ELECTION EXPENSES	\$24,595 \$400	\$17,895 \$350	\$22,541 \$342
OCCUPANCY EXPENSE	\$30,043	\$29,579	\$28,936
PROPERTY/LIABILITY INSURANCE	\$16,000	\$17,600	\$17,975
UTILITIES	\$12,000	\$10,392	\$10,728
BUILDING MAINT./JANITORIAL WORK	\$6,130	\$4,630	\$4,776
EQUIPMENT MAINTENANCE	\$2,500	\$2,500	\$2,080
OFFICE SUPPLIES POSTAGE	\$11,750 \$6,500	\$9,000 \$6,500	\$7,919 \$5,179
TRAVEL AND TRAINING	\$15,099	\$14,613	\$8,689
DUES, MEMBERSHIPS AND SUBSCRIPTIONS	\$4,600	\$4,600	\$4,118
ADVERTISING AND PUBLIC NOTICES	\$750	\$750	\$322
PRINTING/CODIFICATION UPDATES	\$0	\$2,500	\$2,103
HOSPITALITY	\$4,000	\$6,000	\$3,597
DEBT SERVICE	\$128,575	\$125,104	\$125,104
LEASE PAYMENTS OTHER OPERATING EXPENSES	\$875 \$2,730	\$875 \$2,500	\$875 \$1,281
PAYMENTS TO OTHER AGENCIES	\$2,730 \$750	\$2,500 \$750	\$1,261 \$750
CAPITAL OUTLAY	\$1,520	\$4,770	\$1,258
TOTAL GENERAL GOVERNMENT EXPENSES	\$519,621	\$505,881	\$472,261
SALARIES PAYROLL TAXES AND BENEFITS PROFESSIONAL SERVICES BEACH PARTY VETERAN'S DAY PARADE TREE LIGHTING CONCERTS ON THE SQUARE EARTH DAY WAR OF 1812 WEEKEND ARTS AND ENTERTAINMENT DISTRICT PUBLIC RELATIONS/PROMOTIONS OTHER OPERATING EXPENSES CAPITAL OUTLAY TOTAL COMMUNITY DEVELOPMENT EXPENSE	\$72,075 \$23,651 \$250 \$4,900 \$2,500 \$3,750 \$2,050 \$2,700 \$0 \$3,208 \$1,750 \$31,771 \$6,939	\$64,764 \$19,634 \$250 \$4,400 \$2,500 \$3,500 \$1,950 \$2,700 \$0 \$5,000 \$1,450 \$26,521 \$3,000	\$66,426 \$14,423 \$0 \$3,835 \$3,039 \$3,139 \$1,250 \$1,150 \$61,796 \$3,291 \$835 \$12,568 \$0
PLANNING AND ZONING EXPENSES SALARIES PAYROLL TAXES AND BENEFITS LEGAL COUNSEL PROFESSIONAL SERVICES SUPPLIES OTHER OPERATING EXPENSES CAPITAL OUTLAY	\$70,463 \$28,335 \$5,000 \$0 \$700 \$1,000	\$59,575 \$16,378 \$3,500 \$500 \$700 \$1,250	\$62,597 \$17,528 \$2,797 \$299 \$301 \$793 \$0
TOTAL PLANNING AND ZONING EXPENSES	\$105,498	\$81,903	\$84,315

	FY16 RECOMMENDED	FY15 APPROVED/ AMENDED	FY14 ACTUAL
PUBLIC SAFETY EXPENSES			
SALARIES	\$10,753	\$10,009	\$9,791
PAYROLL TAXES AND BENEFITS	\$3,378	\$3,401	\$3,688
LAW ENFORCEMENT	\$52,560	\$52,584	\$49,479
FIRE DEPARTMENT GRANT	\$1,000	\$1,000	\$1,000
RESCUE SQUAD GRANT	\$1,000	\$1,000	\$1,000
OTHER OPERATING EXPENSES	\$500	\$1,000	\$0
CAPITAL OUTLAY	\$7,500	<u>\$0</u>	\$0
TOTAL PUBLIC SAFETY EXPENSES	<u>\$76,691</u>	\$68,994	\$64,958
PUBLIC WORKS EXPENSES			
SALARIES	\$43,889	\$41,469	\$37,943
PAYROLL TAXES AND BENEFITS	\$13,130	\$13,359	\$13,800
PROFESSIONAL SERVICES	\$1,000	\$1,000	\$26,500
STREET SWEEPING	\$37,775	\$36,810	\$32,309
ROAD MAINTENANCE	\$73,007	\$82,969	\$5,594
SNOW AND ICE REMOVAL	\$17,500	\$15,000	\$49,794
STORM DRAIN/SIDEWALK MAINTENANCE	\$25,000	\$16,273	\$58,827
STREET LIGHTING/ELECTRICITY	\$49,113	\$43,028	\$46,699
GROUNDS MAINTENANCE	\$63,091 \$2,500	\$62,823	\$58,779
STREET SIGNS AND MAINTENANCE OTHER OPERATING EXPENSES	\$2,500 \$17,000	\$2,500 \$15,000	\$747 \$10,781
CAPITAL OUTLAY	\$17,000 \$18,500	\$1,700	\$10,781
	<u>Ψ10,300</u>		<u> </u>
TOTAL PUBLIC WORKS EXPENSES	<u>\$361,505</u>	<u>\$331,931</u>	\$341,773
RECREATION AND PARKS			
SALARIES	\$17,426	\$19,447	\$23,469
PAYROLL TAXES AND BENEFITS	\$4,713	\$5,430	\$6,596
PROFESSIONAL SERVICES	\$0	\$0	\$0
UTILITIES	\$6,000	\$6,250	\$5,852
FACILITY MAINTENANCE	\$12,800	\$16,200	\$11,393
GROUNDS MAINTENANCE	\$52,232	\$58,920	\$44,502
OTHER OPERATING EXPENSES	\$3,000	\$3,000	\$585
CAPITAL OUTLAY	<u>\$0</u>	\$0	\$52,325
TOTAL RECREATION AND PARKS	\$96,171	<u>\$109,247</u>	\$144,722
TRANSFER TO OTHER FUNDS		A	
CAPITAL PROJECTS	\$30,000	\$149,275	\$0 \$0
SPECIAL REVENUE	<u> </u>	\$0	\$0
TOTAL TRANSFERS TO OTHER FUNDS	\$30,000	<u>\$149,275</u>	<u>\$0</u>
TOTAL GENERAL FUND EXPENSES AND			
TRANSFERS TO OTHER FUNDS	\$1,345,030	\$1,382,900	\$1,279,781

THE COMMISSIONERS OF LEONARDTOWN ENTERPRISE FUND REVENUES

FISCAL YEAR JULY 1, 2015 - JUNE 30, 2016

	FY16 RECOMMENDED	FY15 APPROVED/ AMENDED	FY14 ACTUAL
WATER SYSTEM REVENUES WATER SERVICE CHARGES INTEREST INCOME FINANCE CHARGES MISCELLANEOUS INCOME APPROPRIATE RETAINED EARNINGS TOTAL WATER SYSTEM REVENUES	\$460,000	\$475,000	\$445,477
	\$500	\$450	\$459
	\$1,625	\$1,500	\$1,304
	\$500	\$600	\$369
	\$0	\$0	\$0
	\$462,625	\$477,550	\$447,609
SEWER SYSTEM REVENUES SEWER SERVICE CHARGES INTEREST INCOME FINANCE CHARGES MISCELLANEOUS INCOME APPROPRIATE RETAINED EARNINGS	\$825,000	\$800,000	\$779,050
	\$300	\$200	\$189
	\$2,860	\$2,500	\$2,280
	\$3,880	\$3,500	\$3,614
	\$0	\$0	\$0
SUBTOTAL	\$832,040	\$806,200	\$785,133
METCOMM FEES OPERATION & MAINTENANCE TOTAL METCOMM FEES	\$134,528	\$132,170	\$112,784
	\$134,528	\$132,170	\$112,784
TOTAL SEWER SYSTEM REVENUES	\$966,568	\$938,370	\$897,917
WASTE DISPOSAL REVENUES WASTE DISPOSAL SERVICE CHARGES FINANCE CHARGES MISCELLANEOUS INCOME APPROPRIATE RETAINED EARNINGS TOTAL WASTE DISPOSAL REVENUES	\$570,000	\$778,000	\$767,050
	\$2,015	\$2,500	\$2,245
	\$620	\$1,000	\$636
	\$0	\$0	\$0
	\$572,635	\$781,500	\$769,931
TOTAL ENTERPRISE FUND REVENUES	\$2,001,828	\$2,197,420	\$2,115,457

THE COMMISSIONERS OF LEONARDTOWN ENTERPRISE FUND EXPENSES

FISCAL YEAR JULY 1, 2015 - JUNE 30, 2016

	FY16 RECOMMENDED	FY15 APPROVED/ AMENDED	FY14 ACTUAL
WASTEWATER TREATMENT PLANT			
PERSONNEL SERVICES			
SALARIES PAYROLL TAXES AND BENEFITS	\$256,364 \$60,996	\$188,430 \$48,613	\$176,215 \$48,358
TOTAL PERSONNEL SERVICES	\$317,360	\$237,043	\$224,573
OPERATIONS AND MAINTENANCE PROFESSIONAL SERVICES TREATMENT FACILITY MAINTENANCE LABORATORY ANALYTICAL SERVICES PROCESS CHEMICALS LABORATORY SUPPLIES UTILITIES SLUDGE MANAGEMENT SAFETY INSURANCE OTHER OPERATING EXPENSES TOTAL O & M EXPENSES DEBT SERVICE CAPITAL OUTLAY CONTINGENCY	\$2,500 \$59,285 \$19,357 \$35,386 \$4,501 \$95,000 \$63,333 \$1,216 \$10,000 \$20,237 \$310,815 \$107,360 \$0 \$20,385	\$2,500 \$52,347 \$15,229 \$33,310 \$4,501 \$95,000 \$59,283 \$1,338 \$11,000 \$18,267 \$292,775 \$107,360 \$1,639 \$74,307	\$243 \$28,805 \$15,263 \$29,193 \$2,632 \$105,646 \$46,078 \$349 \$11,263 \$15,342 \$254,814 \$120,095 \$0
REPAIR AND REPLACEMENT RESERVE	\$62,818	\$52,982	\$0
TOTAL WASTEWATER TREATMENT PLANT EXPENSES	\$818,738	\$766,106	\$599,482
COLLECTION SYSTEM EXPENSES			
PERSONNEL SERVICES	\$40,000	# 40.007	\$20.450
SALARIES PAYROLL TAXES AND BENEFITS	\$43,928 <u>\$11,615</u>	\$40,267 \$10,347	\$39,153 <u>\$11,092</u>
TOTAL PERSONNEL SERVICES	\$55,543	\$50,615	\$50,245
OPERATIONS AND MAINTENANCE PROFESSIONAL SERVICES FACILITY MAINTENANCE SEWER LINE MAINTENANCE UTILITIES SAFETY INSURANCE OTHER OPERATING EXPENSES TOTAL O & M EXPENSES	\$2,000 \$15,493 \$22,399 \$10,000 \$1,334 \$8,000 \$12,605	\$2,000 \$14,615 \$36,249 \$7,000 \$1,334 \$9,000 \$8,454	\$1,296 \$14,238 \$14,681 \$7,395 \$0 \$8,998 \$6,618
DEBT SERVICE	\$0	\$0	\$0
CAPITAL OUTLAY	\$1,350	\$1,700	\$0
CONTINGENCY	\$6,369	\$28,371	\$0
REPAIR AND REPLACEMENT RESERVE	\$12,737	\$12,927	\$0_
TOTAL COLLECTION SYSTEM EXPENSES	\$147,830	\$172,264	\$103,471

	FY16 RECOMMENDED	FY15 APPROVED/ AMENDED	FY14 ACTUAL
WATER SYSTEM EXPENSES			
PERSONNEL SERVICES SALARIES PAYROLL TAXES AND BENEFITS	\$103,681 \$26,125	\$88,379 \$25,035	\$96,338 \$30,067
TOTAL PERSONNEL SERVICES	\$129,806	\$113,414	\$126,405
OPERATIONS AND MAINTENANCE PROFESSIONAL SERVICES FACILITY MAINTENANCE WATER LINE MAINTENANCE LABORATORY ANALYTICAL SERVICES PROCESS CHEMICALS LABORATORY SUPPLIES UTILITIES SAFETY INSURANCE OTHER OPERATING EXPENSES TOTAL O & M EXPENSES DEBT SERVICE CAPITAL OUTLAY CONTINGENCY REPAIR AND REPLACEMENT RESERVE TOTAL WATER SYSTEM EXPENSES	\$2,000 \$9,369 \$105,026 \$2,519 \$8,833 \$4,900 \$52,500 \$971 \$4,600 \$17,619 \$208,337 \$0 \$0 \$90,668 \$33,814 \$462,625	\$2,000 \$11,074 \$109,826 \$2,438 \$7,860 \$1,500 \$52,500 \$971 \$5,100 \$14,119 \$207,388 \$0 \$0 \$124,668 \$32,080 \$477,550	\$1,899 \$5,817 \$51,139 \$952 \$8,928 \$1,286 \$56,059 \$590 \$5,273 \$11,829 \$143,772 \$14,857 \$0 \$0 \$0
WASTE DISPOSAL EXPENSES			
PERSONNEL SERVICES SALARIES PAYROLL TAXES AND BENEFITS	\$22,969 \$3,724	\$16,725 \$3,495	\$16,555 \$3,385
TOTAL PERSONNEL SERVICES	\$26,693	\$20,220	\$19,940
WASTE DISPOSAL CONTRACT COST	\$539,942	\$759,280	\$744,778
OTHER OPERATING EXPENSES	\$6,000	\$2,000	\$3,382
TOTAL WASTE DISPOSAL EXPENSES	\$572,635	\$781,500	\$768,100

THE COMMISSIONERS OF LEONARDTOWN SPECIAL REVENUE FUND REVENUE/EXPENSES

FISCAL YEAR JULY 1, 2015 - JUNE 30, 2016

CHESAPEAKE BAY CRITICAL AREAS GRANT

REVENUE \$2,000

TOTAL REVENUE

EXPENSES

PERSONNEL SERVICES \$1,775 OTHER PROGRAM COSTS \$225

TOTAL EXPENSES \$2,000

THE COMMISSIONERS OF LEONARDTOWN CAPITAL PROJECTS FUND CAPITAL PROGRAM

PROJ								
#	PROJECT NAME	COST	FY16	FY17	FY18	FY19	FY20	FY21
1	ROUTE 5 WATER LOOP	\$538,043	\$538,043					
2	UPDATE WATER SYSTEM MAPS	\$162,917		\$162,917				
3	WELL CONSTRUCTION	\$594,859			\$594,859			
4	WATER TOWER	\$2,140,616					\$2,140,616	
	WATER-SUBTOTAL	\$3,436,435	\$538,043	\$162,917	\$594,859	\$0	\$2,140,616	\$0
5	WASTEWATER TREATMENT PLANT ENR UPGRADE	\$20,401,492	\$10,200,746	\$10,200,746				
	SEWER-SUBTOTAL	\$20,401,492	\$10,200,746	\$10,200,746	\$0	\$0	\$0	\$0
6	WHARF PARK PLAYGROUND	\$60,000	\$60,000					
7	DOCKAGE AT WHARF	\$100,000	\$100,000					
8	LAWRENCE AVENUE STREET & SIDEWALK REHABILITATION	\$339,495			\$140,218	\$199,277		
	GENERAL-SUBTOTAL	\$499,495	\$160,000	\$0	\$140,218	\$199,277	\$0	\$0
	TOTAL	\$24,337,422	\$10,898,789	\$10,363,663	\$735,077	\$199,277	\$2,140,616	\$0

THE COMMISSIONERS OF LEONARDTOWN CAPITAL PROJECTS FUND RECOMMENDED BUDGET

			FUNDING SOURCE				
PRO	J PROJECT NAME	FY 16 COST	GRANTS	CONNECTION FEES	IMPACT FEES	PAYGO OR FUND EQUITY	LOANS
1	ROUTE 5 WATER LOOP	\$538,043		\$269,022		\$269,021	
	WATER - SUBTOTAL	\$538,043	\$0	\$269,023	\$0	\$269,021	\$0
5	WASTEWATER TREATMENT PLANT ENR UPGRADE	\$10,200,746	\$4,248,180		\$2,000,000		\$3,952,566_*
	SEWER - SUBTOTAL	\$10,200,746	\$4,248,180	\$0	\$2,000,000	\$0	\$3,952,566
6	WHARF PARK PLAYGROUND	\$60,000	\$30,000			\$30,000	
7	DOCKAGE AT WHARF	\$100,000	\$100,000				
	GENERAL-SUBTOTAL	\$160,000	\$130,000	\$0	\$0	\$30,000	\$0
	TOTAL FY2016	\$10,898,789	\$4,378,180	\$269,023	\$2,000,000	\$299,021	\$3,952,566
				FUNDING SOURCE			
PRO.	J PROJECT NAME	FY 17 COST	GRANTS	CONNECTION FEES	IMPACT FEES	PAYGO OR FUND EQUITY	LOANS
2	UPDATE WATER SYSTEM MAPS	\$162,917		\$81,459		\$81,458	
	WATER - SUBTOTAL	\$162,917	\$0	\$81,460	\$0	\$81,458	\$0
5	WASTEWATER TREATMENT PLANT ENR UPGRADE	\$10,200,746	\$4,248,180		\$2,500,000		\$3,452,565 _*
	SEWER - SUBTOTAL	\$10,200,746	\$4,248,180	\$0	\$2,500,000	\$0	\$3,452,565
	TOTAL FY2017	\$10,363,663	\$4,248,180	\$81,460	\$2,500,000	\$81,458	\$3,452,565

^{*} Although the Town would borrow money for this project, debt service will be paid from impact fees collected as new development occurs. Additionally, an approximately 15% share of the annual debt service will be billed to and reimbursed from Metcom.

THE COMMISSIONERS OF LEONARDTOWN CAPITAL PROJECTS FUND RECOMMENDED BUDGET

				FUI	NDING SOURC	E	
PRO.	PROJECT NAME	FY 18 COST	GRANTS	CONNECTION FEES	IMPACT FEES	PAYGO OR FUND EQUITY	LOANS
3	WELL CONSTRUCTION	\$594,859			\$594,859)	
	WATER - SUBTOTAL	\$594,859	\$0	\$0	\$594,859	\$0	\$0
8	LAWRENCE AVENUE STREET & SIDEWALK REHABILITATION	\$140,218	\$140,218				
	GENERAL-SUBTOTAL	\$140,218	\$140,218	\$0	\$0	\$0	\$0
	TOTAL FY2018	<u>\$735,077</u>	\$140,218	\$0	\$594,859	\$0	\$0
				FUI	NDING SOURC)E	
PRO.	J PROJECT NAME	FY 19 COST	GRANTS	CONNECTION FEES	IMPACT FEES	PAYGO OR FUND EQUITY	LOANS
8	LAWRENCE AVENUE STREET & SIDEWALK REHABILITATION	\$199,277	\$199,277				
	GENERAL-SUBTOTAL	\$199,277	\$199,277	\$0	\$0	\$0	\$0
	TOTAL FY2019	\$199,277	\$199,277	\$0	\$0	\$0	\$0

THE COMMISSIONERS OF LEONARDTOWN CAPITAL PROJECTS FUND RECOMMENDED BUDGET

				FUI	NDING SOURC	E	
PRO.	J PROJECT NAME	FY 20 COST	GRANTS	CONNECTION FEES	IMPACT FEES	PAYGO OR FUND EQUITY	LOANS
4	WATER TOWER	\$2,140,616		\$789,540	\$1,246,146	\$104,930	
	WATER - SUBTOTAL	\$2,140,616	\$0	0 \$789,540	\$1,246,146	\$104,930	\$0
	TOTAL FY2020	\$2,140,616	\$(0 \$789,540	\$1,246,146	\$104,930	\$0

THE COMMISSIONERS OF LEONARDTOWN CAPITAL OUTLAY COSTS

FISCAL YEAR JULY 1, 2015 - JUNE 30, 2016

GEN	NERAL	CO)	/ERNI	MENT
GEI	NERAL	- 60		VIEIN I

New workstation/software \$1,520

COMMUNITY DEVELOPMENT

Trailer for events \$2,850
PA system additions \$4,089

\$6,939

PUBLIC SAFETY

Security cameras for Port of Leonardtown \$7,500

PUBLIC WORKS

LED conversion for street lamps \$18,500

COLLECTION SYSTEM

Pressure washer \$1,350